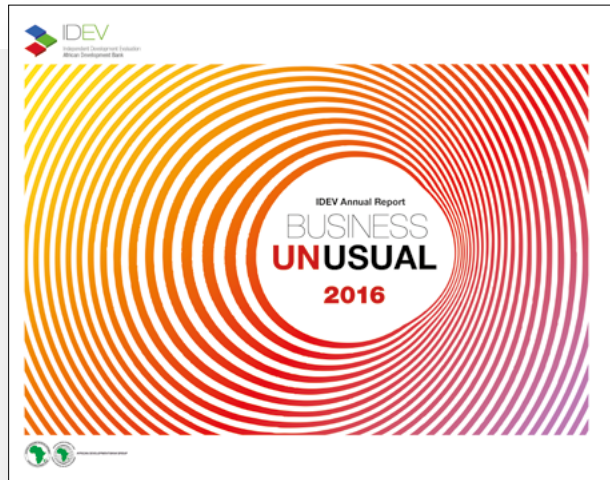


## ① IDEV Publishes 2016 Annual Report: Business Unusual



IDEV published its **Annual Report 2016**, a year marked by the delivery of an exceptional report, the Comprehensive Evaluation of the AfDB's Development Results, and a transformation process to meet new evaluation needs. IDEV completed 11 high-level evaluations, including the CEDR, seven country strategy and program evaluations, a country program case study, a regional integration strategy evaluation for Eastern Africa, and an evaluation synthesis on Private Sector Development. It also completed two impact evaluations of country rural water and sanitation programs. Furthermore IDEV organized numerous learning activities and provided

strong support for the development of evaluation capacity on the continent.

*“The world of international development is changing and so is the AfDB. Business as usual cannot be the response. Business Unusual is the fitting title of the 2016 IDEV Annual Report” said Rakesh Nangia, Evaluator General at the AfDB. “IDEV has adapted to the changing context, positioned itself as a driver of change, and is transforming itself to respond to new evaluation needs in the era of the SDGs and the Bank’s High 5 priority areas”*

<http://idev.afdb.org/en/news/2016-was-business-unusual-afdb%E2%80%99s-independent-evaluation-says-annual-report>

## 2 New Evaluations

### The Mozambique Country Case Study for the Comprehensive Evaluation of the Bank's Development Results

is a case study of the AfDB's assistance to Mozambique over 2004–2013 (a period that saw the Bank approve a total of UA 674 million for 30 projects across eight sectors), as well as a contribution to the CEDR. It examines how the Bank has managed its operations, and lessons learned from what has supported and what has hindered performance. Evaluators triangulated a number of methods and methodologies, notably project assessments, reviews of the broader portfolio of strategies and of non-lending activities, semi-structured interviews, and focus group discussions during field visits to selected project sites.

Overall, the evaluation concludes that the Bank's strategies and project portfolio were relevant to Mozambique's development priorities, but that it was not selective enough in its interventions, and that there were problems with project design. Despite the fact that the Bank's interventions generated positive outcomes in different areas, the Bank's



overall performance was negatively affected by a weak focus on results. Also the AfDB is still seen more as a funding partner rather than a knowledge broker.

🌐 <http://idev.afdb.org/en/document/mozambique-country-case-study-comprehensive-evaluation-banks-development-results-2004-2013>



**The Evaluation of the AfDB's Eastern Africa Regional Integration Strategy Paper**

examines 24 operations amounting to UA 1.4 billion to assess the extent to which development results have been achieved and to suggest potential improvements that will help guide the preparation of the next Regional Integration Strategy. Evaluators drew on multiple lines of enquiry including document reviews, literature review, portfolio reviews, key informant interviews, and project results assessments. Overall, the evaluation finds that the Eastern Africa RISP and the Bank's operations were aligned with the needs of the Regional Member Countries and the Bank's strategic priorities, but did not integrate the broader objective of regional integration. Capacity issues, particularly in Regional Economic Communities, have hampered effectiveness and sustainability, and there were weaknesses in efficiency and results-based management.

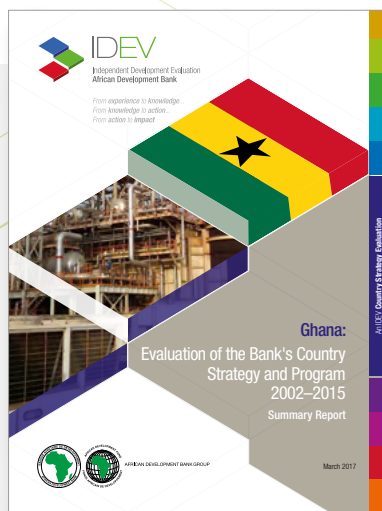
<http://idev.afdb.org/en/document/independent-evaluation-banks-eastern-africa-regional-integration-strategy>

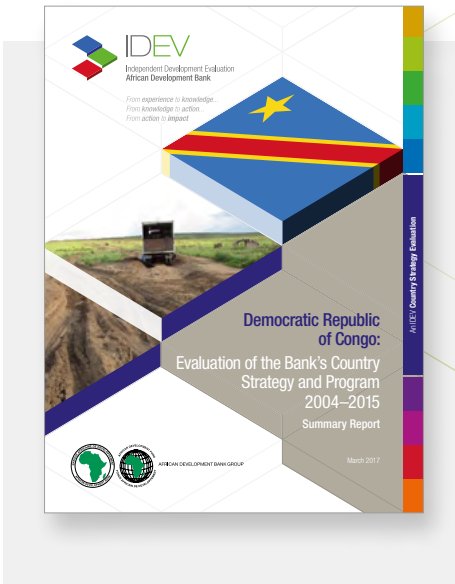


**The Ghana Country Strategy and Program Evaluation**

evaluates the impact of UA 1.3 billion of AfDB support for development in Ghana during the 2002–2015 period. Evaluators interrogated issues and questions via a triangulation of evidence from four different sources: i) review of project documents; ii) literature review; iii) stakeholder interviews; and iv) site visits. Overall, the evaluation finds that the Bank's strategies and interventions were relevant to Ghana's development needs and that the support has generally been effective. However, there were long delays in the implementation of projects, and their sustainability is threatened by various risks.

<http://idev.afdb.org/en/document/ghana-evaluation-banks-country-strategy-and-program-2002-2015>





### The Democratic Republic of Congo (DRC) Country Strategy and Program Evaluation

examines the AfDB's UA 1.2 billion assistance to the DRC over the 2004–2015 period. Evaluators drew on data and information gathered from different sources including document reviews, key informant interviews and site visits. Key sectors focused on were agriculture and rural development, transport, energy, and water and sanitation. Overall, the evaluation finds that the Bank strategies supported the country through its evolution from a “post-conflict” situation to a “development” situation. However, they did not sufficiently deal with all the country's factors of fragility. The Bank's interventions were most effective in the transport and social development sectors, while its involvement in policy dialogue was weak.

<http://idev.afdb.org/en/document/drc-evaluation-banks-country-strategy-and-program-2004-2015>



### Other new evaluations



### 3 Capacity building initiatives & Knowledge sharing



Private-sector stakeholders meet in Kenya for networking, peer-learning, and experience sharing.

**IDEV and the Evaluation Department of the Norwegian Agency for Development Cooperation**, in collaboration with the AfDB's Regional Directorate for Eastern Africa, organized a two-day knowledge-sharing and peer-learning event on the theme **Towards Private Sector-Led Growth: Lessons of Experience** on 3-4 April 2017 in Nairobi, Kenya. The forum, which combined keynote speakers, panel discussions, and presentations to interrogate threats, opportunities and possibilities facing private sector-led development in Africa, attracted over 60 participants from the Kenyan public and private sectors, bilateral and multilateral development agencies, diplomatic corps in Nairobi, development practitioners, civil society and media, as well as AfDB management and staff.

**IDEV held a two-day team-building retreat in Abidjan on 10-11 April 2017.** The retreat, facilitated by the AfDB's Human Resources Department, aimed at enhancing work processes and the working environment, including improving the IDEV team's soft-skills for effective teamwork

<http://idev.afdb.org/en/news/idev-team-building-retreat-abidjan-10-11-april-2017>



IDEV team-building retreat in Abidjan, 10-11 April 2017

**IDEV, represented by Evaluator General Rakesh Nangia**, participated in the **2017 Sanitation and Water for All (SWA) High-level Meetings** in Washington D.C., USA on 19-20 April 2017. Mr. Nangia delivered a speech at the Sector Ministers' Meeting on the State of Development Effectiveness in the WASH sector in Africa.

<http://idev.afdb.org/en/news/sanitation-and-water-all-high-level-meetings-2017>



*Rakesh Nangia of IDEV speaks with Caroline Heider of IEG*

**On 20 April 2017 Evaluator General Rakesh Nangia participated in a conversation with Caroline Heider**, Director General of the Independent Evaluation Group at the World Bank. The conversation, centered on the essence of evaluations, touched on a number of key issues including real-time evaluations, self-evaluations, country/program evaluations, how to negotiate systemic challenges and/or initiate deep-dives, and the significance of strategic dialogue with management.

<http://idev.afdb.org/en/media/rakesh-nangia-idev-speaks-caroline-heider-ieg>

**IDEV, represented by Division Manager Karen Rot-Munstermann, attended the EvalPartners Third Global Evaluation Forum** from 25–28 April 2017 in Bishkek, Kyrgyzstan, aimed at reviewing progress of the EvalAgenda 2020, particularly in support of the SDGs. Also in attendance were Sen. Roger Mbassa Ndine and Hon. Evelyn Mpagi-Kaabule, members of the Executive Committee of APNODE. The forum brought together over 150 delegates including government representatives, parliamentarians, development partners, foundations, private sector, academia, civil society, and the evaluation community.



<http://idev.afdb.org/en/page/african-parliamentarians%E2%80%99-network-development-evaluation-apnode>