
What was the Objective of the Evaluation?

To measure the development results of AfDB interventions in Togo while drawing lessons to improve future strategy and operations.

What did IDEV Find?

**Relevance**

The evaluation found that the Bank’s strategies and programs in Togo were perfectly consistent with Togo’s needs and priorities.

**Effectiveness**

Overall, the effectiveness of the Bank’s operations is satisfactory, indicating the contribution of the operations to promoting growth and limiting fragility factors. In addition, the assessment of the operations by beneficiaries is positive. However, the Bank’s emergency assistance operations are not satisfactory, despite improvements in the last operation.

**Efficiency**

Efficiency varied depending on the type of project or criteria used: (i) proper adherence to schedule regarding budget support operations; (ii) highly satisfactory internal rates of return for the two infrastructure projects but with major time overruns; and (iii) inefficiency regarding Fragile States Facility operations. Implementation delays remain a problem. Weak national capacity and delays in approving procurement documents, difficulties in releasing national counterpart contributions, and delays in issuing the Bank’s no objection opinions seem to be the main causes of project implementation delays.
What did IDEV Recommend for the Future Strategy?

- Make a significant shift to focus the next CSP on inclusive and green growth by seizing opportunities in sectors where the Bank has a comparative advantage
- Improve the use and monitoring of analytical works
- Revive policy dialogue by focusing on a few key subjects
- Make sustainability a strategic issue
- Strengthen results orientation and the assessment of strategies

What did Management Respond?

Management welcomes IDEV’s evaluation findings, which focused on Bank Group assistance to Togo over the 2004-2013 period and its contribution to the country’s development. Overall, Management agrees with the conclusions of the report. These recommendations will be taken into account when preparing the Bank’s new assistance strategy for Togo (2016-2020) and the various resulting operations.

Sustainability

Regarding infrastructure, Bank projects are well designed and are based on relevant technical options. However, the sustainability of infrastructure is not guaranteed for various reasons: lack of maintenance and overload regarding road projects, erosion at the Lome Port, and lack of ownership of the SIIEAU project.

Policy Formulation, Knowledge and Counselling

The Bank carried out policy dialogue on sensitive issues with concrete results, although such dialogue has been slow recently. Analytical works contributed to establishing the Bank’s status as trusted partner.

About IDEV

Independent Development Evaluation (IDEV) of the African Development Bank carries out independent evaluations of Bank operations, policies and strategies, working across projects, sectors, themes, regions, and countries. By conducting independent evaluations and proactively sharing best practice, IDEV ensures that the Bank and its stakeholders learn from past experience and plan and deliver development activities to the highest possible standards.

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Complete report available online at idev.afdb.org