EVALUATION OF BANK'S CIVIL SOCIETY ENGAGEMENT 2012-2019

STATUS OF IMPLEMENTATION OF MANAGEMENT RESPONSE

AHGC2 | **18 July 2022**

Status of implementation of recommendations

Management welcomes BDEV's evaluation of the Bank's civil society engagement (CSE) and acknowledges the findings and recommendations

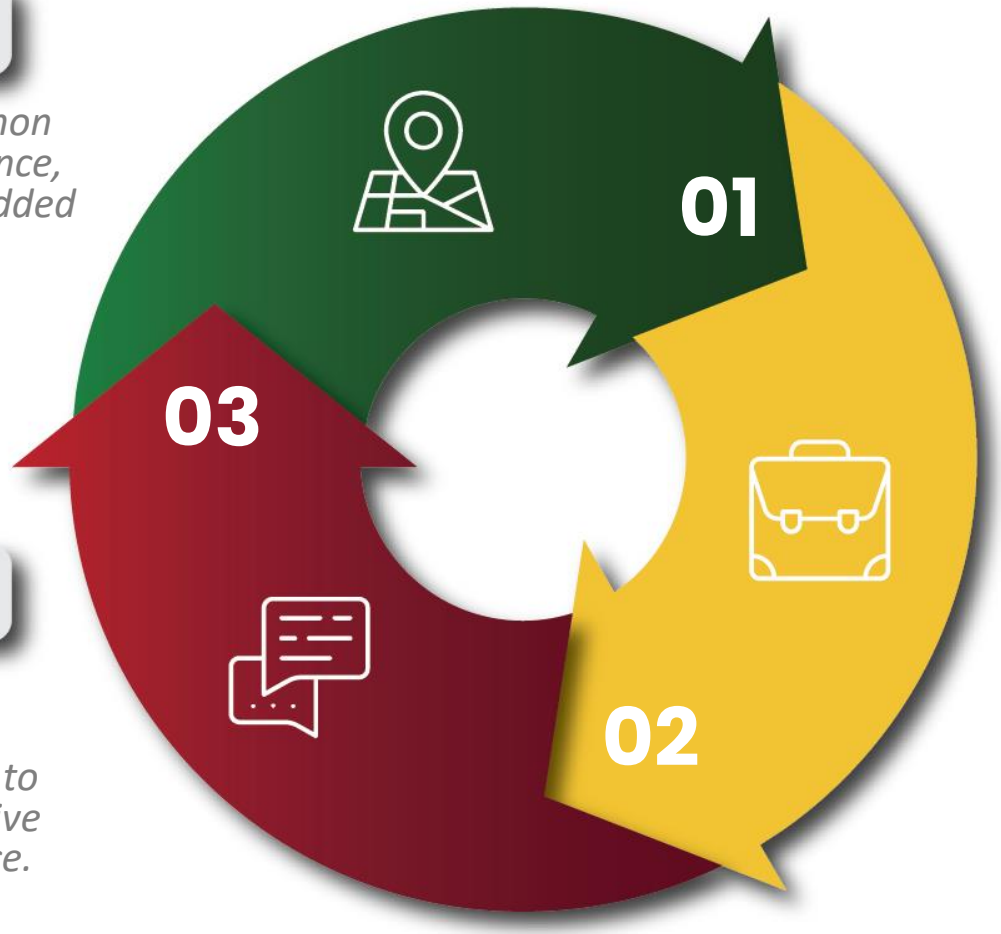
3 key recommendations to increase awareness, build a common understanding, and better resource CSE

Action Points of the Management Response are being progressively implemented to address the challenges and gaps in the findings of the evaluation.

Key recommendations on the Evaluation

RECOMMENDATION 1

Enhance awareness and common understanding on the importance, purpose and potential value added of CSE to the Bank's mandate



RECOMMENDATION 2

Enhance resourcing approach for effective implementation of CSE

RECOMMENDATION 3

Strengthen CSE in policy dialogue at country and regional levels to contribute to the Bank's agenda on inclusive growth and good governance.

Enhance awareness and common understanding on the importance, purpose and potential value added of CSE to the Bank's mandate

RECOMMENDATIONS	ACTION POINTS	STATUS BY JULY 2022
1. Communicate widely the guiding documents, tools and mechanisms for CSE among the Bank staff as well as CSOs	▪ Enhance communication on CSE in collaboration with PCER	▪ CSO Database updated and being used internally
2. Strengthen internal collaboration across the Bank's Departments	▪ Upgrade the CSO database into an interactive platform for knowledge management and capacity building on CSE. (Q4, 2021)	▪ The development of an interactive platform commenced in Q1 2022 is being completed with the support of CHIS
3. Develop an M&E framework for CSE that clarifies the CSOs' added value,	▪ Define a M&E Framework for CSE aligned to the Bank's Results Measurement Framework. (Q3, 2021)	▪ M&E framework developed to be finalized and integrated in the results framework of the CSE Strategy
4. Integrate the CSE output and outcome indicators into the Bank's Results Framework.	▪ Undertake studies to document and share learning and knowledge on CSE (Q3, 2022)	▪ ESW study on CSE and economic growth in Africa completed
5. Prioritize learning and knowledge management around CSE.		

Enhance resourcing approach for effective implementation of CSE.

RECOMMENDATIONS	ACTION POINTS	STATUS BY JULY 2022
1. Develop operational guidelines to accompany the Bank's commitment to CSE	• Guidelines for mainstreaming CSE in CSPs; Toolkit for CSE into projects; Guidance notes for CSO Open Days	• Guidelines for mainstreaming CSE in RISPs and CSPs completed for OPSCOM approval
2. Explore alternative funding sources such as thematic trust funds for projects that either involve CSOs as implementing agents or as beneficiaries.	• Capacity Building Program on CSE (Q1 2022)	• Guidance notes for CSO Open Days being finalized • The CSE Capacity Building Program being cleared by Management for approval by OPSCOM
3. Ensure adequate staffing at HQ and Regional levels (including to foster the CSE agenda	• CSE focal points in country offices and engaging with CHHR for adequate human resourcing (Q1 2023) • Exploring the possibility of setting up a stand-alone CSE Trust fund (Q4 2023)	• TORs of CSE Focal Points in Country Offices under development • A mapping study of trust funds and financial mechanisms in the Bank for CSE undertaken • Ongoing discussions with FIRM regarding the CSE financing mechanism

Strengthen CSE in policy dialogue at country and regional levels to contribute to the Bank's agenda on inclusive growth and good governance.

RECOMMENDATIONS	ACTION POINTS	STATUS BY JULY 2022
1. Provide clear guidance to foster CSE in policy dialogue in the new CSE Strategy and operational guidelines.	• Design a new CSE Strategy for the Bank that will explicit the Bank's vision to mainstream CSE in its operations, (Q3 2022)	• Task team for the CSE Strategy put in place Concept note of the CSE Strategy to be submitted to SMCC
2. Set up institutional arrangements at country level to facilitate policy dialogue between the Bank, CSOs, government and other stakeholders	• Set up tripartite monitoring groups for policy dialogue at the country level. (Q2 2022)	• 5 Sub-Regional Civil Society Forums held in 2021 aimed at strengthening Civil Society Engagement at Regional and Country Levels • From 2020 to this date civil society has been consulted during the preparation of 20 CSPs
3. Systematize and regularize Open Days at country level to foster partnerships	• Institutionalize CSO Open Days as the Bank's platform for fostering country-level partnerships with nongovernmental actors. (Q4 2021)	• Tripartite dialogue committees have been put in place 4 countries including Burkina Faso, Lesotho, Eswatini and Zimbabwe • Initiative to engage CSOs for social cohesion and resilience building in Mali, Burkina Faso and Guinea • Training of CSOs in addressing fragility and building resilience in the Sahel region

Main highlights on the status of implementation

- Significant progress has been made in the implementation of the different action points
- Implementation of the action points is monitored on a regularly basis
- Design of the CSE Strategy shall provide an opportunity for further consultations at corporate, regional and country levels
- Implementation of the capacity building programme will enable civil society to be more informed and trained and better equipped to work with the bank
- The various guidelines and tools once adopted will be the subject of dissemination sessions and capacity building of the staff
- The Civil Society Forum takes on a Bank wide dimension from this year becoming an important outreach event for CSE internally and externally


We
thank
you